



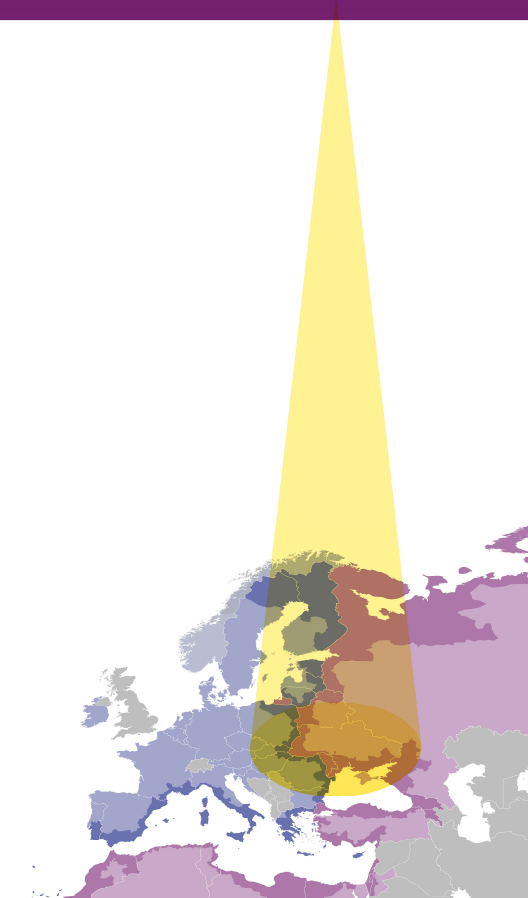
Technical support to the implementation and management of ENI CBC programmes

FROM TERRITORIAL ANALYSIS TO PROGRAMME STRATEGY

Moving to the NEXT level!

Programmes involving Belarus, Ukraine and the Republic of Moldova **26 November 2020**

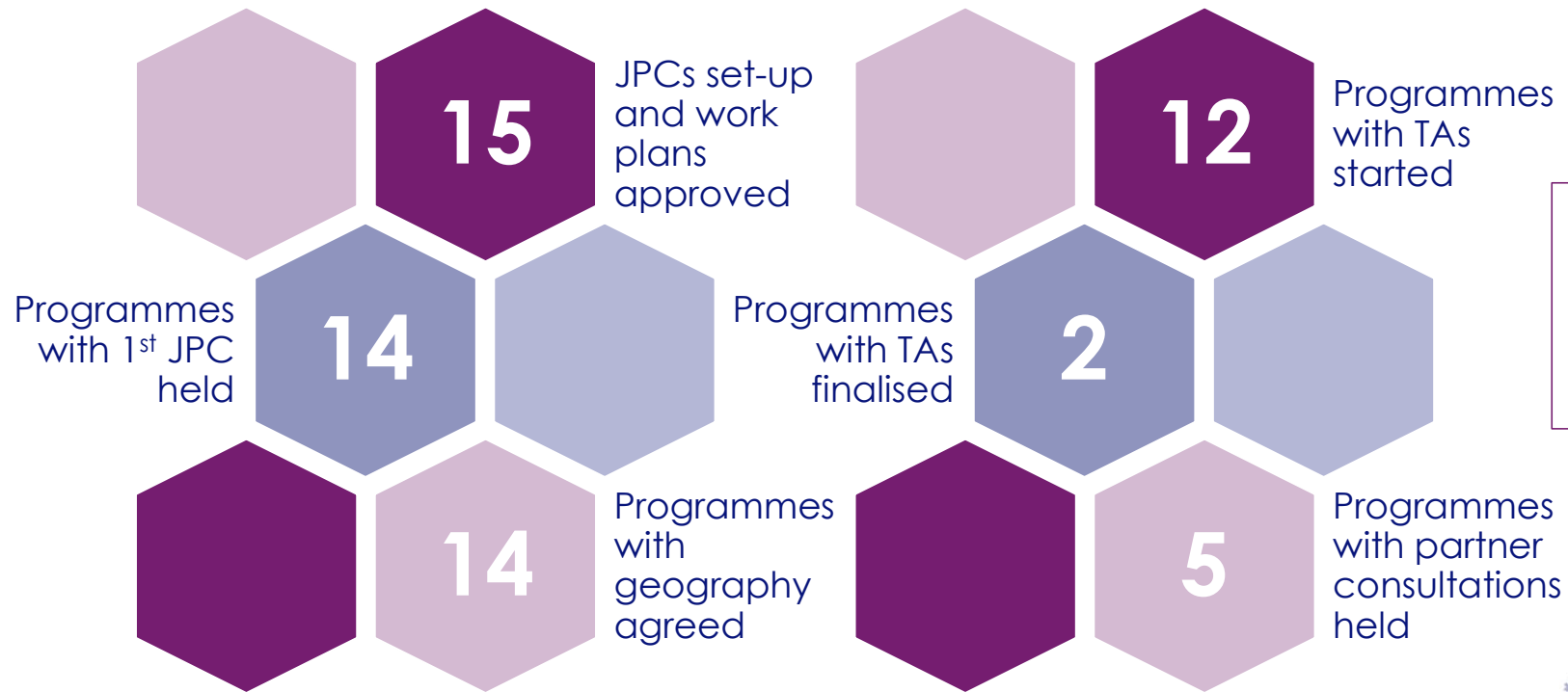
The road to Interreg NEXT – building on the lessons learned



Funded by the European Union



Where are we now?



Partner consultations either as part of the TA process or a parralel one!



What do we know so far?

Building on the lessons learned!

Explicit
knowledge from
external sources

**Explicit and
implicit**
knowledge in
each programme

EC

TESIM

INTERACT

Self-
reflection
exercises

TA reviews

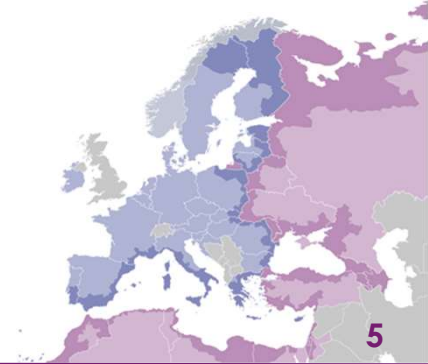
On the community level, the programmes have been successful in the implementation of their strategies!

At the same time **all programmes** interviewed **noted** that:

- 1) either to **a small or to moderate extent** there was a need to make **strategy adjustments**
- 2) In **hindsight**, some **decisions** related to the **programme strategy** could have been **made differently** to significantly **improve the implementation** of the programme



If the world in post-2020 will be as dynamic as the world during 7 years of ENI CBC, designing a meaningful strategy is a NEXT level challenge!

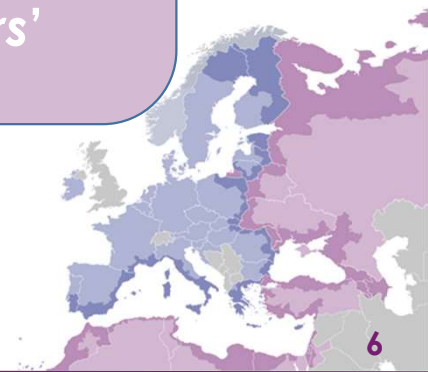


Balancing the CBC needs of the territory and capacities to address them

Traditionally in-demand priorities such as environment or heritage

Innovative or new (in CBC context) themes are more challenging

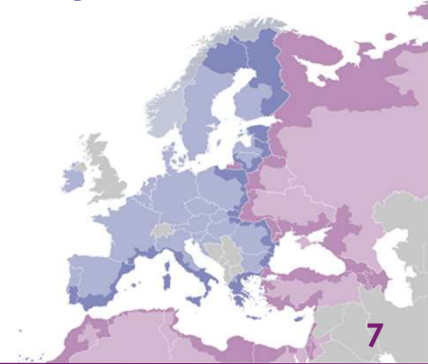
Very low demand for regular projects under TO 10 'Borders'



NEXT take-aways:

For the thematic fields (via priorities/types of actions) with a continuity:

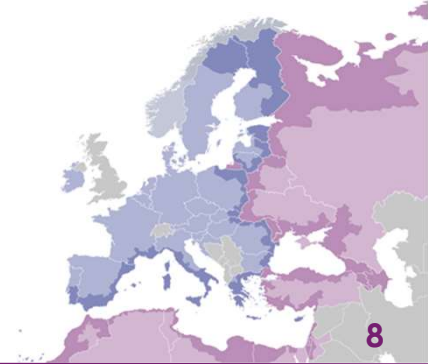
- Building on developments that took place over 2014-2020
- In general, to put effort in rethinking the approach to keeping the project results alive



NEXT take-aways:

For the thematic fields with a twist of novelty:

- careful assessment of what is a challenge at stake (thematic challenge vs lack of governance/capacities)
- new thematic fields -> new target groups -> new approach to their involvement

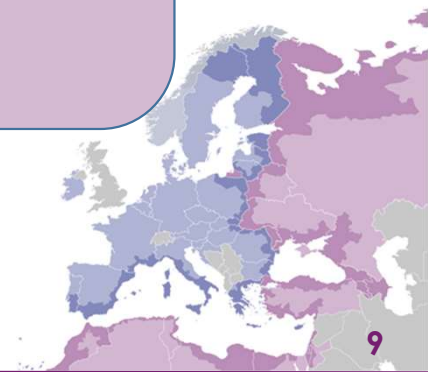


Impact of typology of beneficiaries on the priority design

Strong cooperation of municipalities as the backbone of many programmes

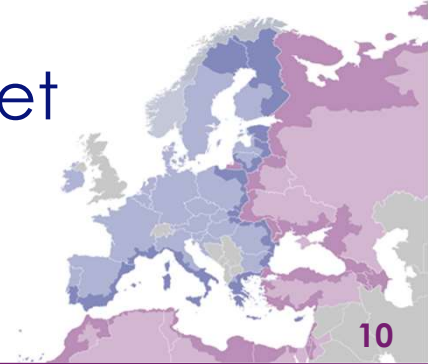
Involvement of new partners – necessary, but challenging

P2P aspect to be strengthened

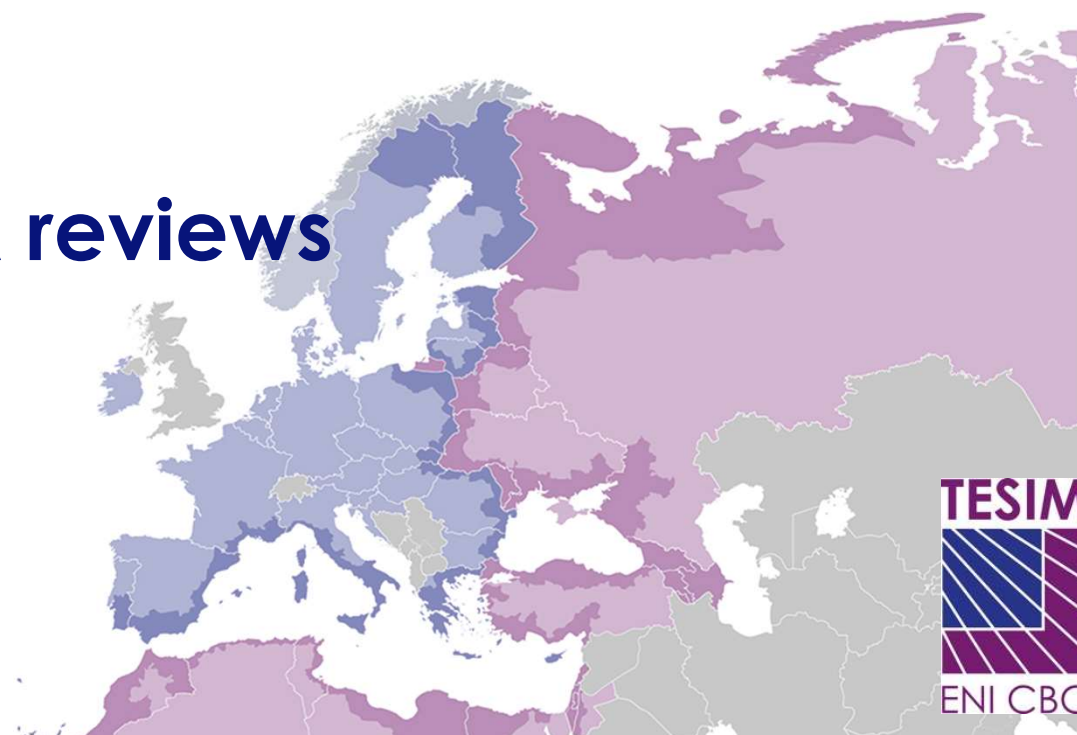


NEXT take-aways:

- Scale of beneficiaries can pose a challenge – small vs big competing within one priority
- P2P could be utilised even more (separate priority), even if the cooperation component is already in all projects
- Strengthening P2P means also establishing a space for newcomers
- Tools used by the programmes tailored to the target group (example of micro-projects)

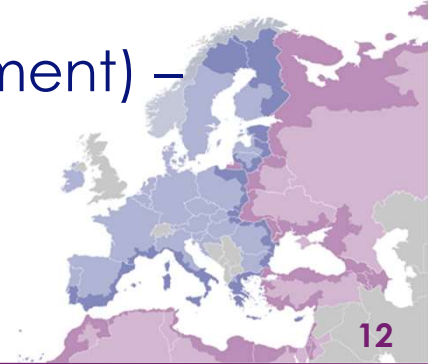


TA reviews



On the community level, so far the TAs seem to well capture the key challenges of the territories. At the same time:

- Well detailed, but in some cases CBC aspect challenging to capture – either lack of data or narration
- There has to be a place during the programming to reflect and build on the own past
- The TAs not always analyse the ENI CBC experience
- Going from **in-depth** (TA document) to **general** (OP document) – important not to loose the key aspects along the way.



Journey from the 1st JPC to draft programme strategy



TESIM
ENI CBC
